

**Medium Term Financial Strategy 2014-2018**

	2014/15 BUDGET	2015/16 BUDGET	2016/17 BUDGET	2017/18 BUDGET
	NET £000's	NET £000's	NET £000's	NET £000's
<b>NATIONAL PARK GRANT &amp; LEVIES</b>				
Core Grant	(4,142.4)	(4,070.4)	(4,070.4)	(4,070.4)
<b>EMPLOYMENT &amp; CENTRAL COSTS</b>				
Costs - Conservation of the Natural Environment	386.7	397.2	418.5	422.3
Costs - Conservation of Cultural Heritage	98.5	97.4	101.4	102.4
Costs - Recreation Management	429.1	429.8	440.7	453.0
Costs - Promoting Understanding	547.1	531.9	548.3	554.2
Costs - Rangers	274.8	285.4	295.6	300.3
Costs - Development Management	481.0	486.0	508.4	516.6
Costs - Forward Planning	127.6	131.7	135.4	136.7
Costs - Finance & Resources	702.0	716.3	741.1	753.5
Pension Deficit - Lump Sum	119.0	119.0	119.0	138.5
Other Employee Costs - Corporate Management	18.3	13.2	13.4	13.6
<b>TOTAL EMPLOYMENT COSTS</b>	<b>3,184.2</b>	<b>3,207.9</b>	<b>3,321.9</b>	<b>3,391.1</b>
Support Services	131.1	140.5	123.9	121.2
CEO Support	3.6	3.5	3.4	3.7
Legal Services	10.1	9.2	9.3	9.4
Office Accommodation	81.9	72.9	75.3	77.7
Health & Safety	4.7	4.7	4.8	4.8
Member Costs	96.2	97.4	97.3	99.1
IT Licences, Consumables and Support	179.6	160.8	167.1	180.4
Communications & Web Services	40.7	38.9	47.5	48.5
Contracts	134.9	133.3	133.3	133.4
Training	23.0	23.0	23.0	23.0
<b>TOTAL CENTRAL COSTS</b>	<b>705.9</b>	<b>684.2</b>	<b>684.9</b>	<b>701.3</b>
<b>BIDS:</b>				
<b>PRIORITY PROGRAMMES</b>				
Development Management	(141.2)	(150.7)	(150.7)	(150.7)
Land Management & Biodiversity	151.7	128.7	130.0	130.0
Rights of Way	135.0	135.9	124.8	119.3
Volunteering and Apprentices	76.0	67.0	67.0	67.0
<b>TOTAL</b>	<b>221.5</b>	<b>180.9</b>	<b>171.1</b>	<b>165.6</b>
<b>ADEQUATE PROGRAMMES</b>				
Dales Countryside Museum	27.8	27.1	27.8	28.5
Historic Environment	25.6	25.6	25.6	25.6
National Park Centres	26.9	40.8	41.1	41.4
Development Planning	13.0	40.0	16.0	16.0
Sustainable Development	160.0	140.0	140.0	140.0
Tourism	27.0	27.0	27.0	27.0
<b>TOTAL</b>	<b>280.2</b>	<b>300.5</b>	<b>277.5</b>	<b>278.4</b>
<b>LIMITED PROGRAMMES</b>				
Access For All	7.0	17.0	17.0	17.0
Car Parks & Toilets	(265.3)	(283.8)	(279.9)	(276.6)
Landscape Features	1.0	49.5	74.5	55.5
Visitor Management	14.2	13.2	13.2	13.2
<b>TOTAL</b>	<b>(243.2)</b>	<b>(204.1)</b>	<b>(175.2)</b>	<b>(190.9)</b>
<b>TOTAL PROGRAMME SPEND</b>	<b>258.5</b>	<b>277.3</b>	<b>273.4</b>	<b>253.1</b>
<b>TOTAL BUDGET SUMMARY</b>				
Net Expenditure	4,148.6	4,169.4	4,280.2	4,345.5
National Park Grant & Levies	(4,142.4)	(4,070.4)	(4,070.4)	(4,070.4)
<b>Budgeted Deficit/(Surplus)</b>	<b>6.2</b>	<b>99.0</b>	<b>209.8</b>	<b>275.1</b>
Legacy Reserve	0.0	(25.0)	(50.0)	(31.0)
Accumulated Funds B/F 2014/15	0.0	(74.0)	(40.9)	0.0
<b>Contribution (To)/From Reserves</b>	<b>6.2</b>	<b>0.0</b>	<b>118.9</b>	<b>244.1</b>
Opportunities Fund	200.0	140.0	140.0	140.0