

Medium Term Financial Strategy 2011-2015

	2011/12 BUDGET	2012/13 BUDGET	2013/14 BUDGET	2014/15 BUDGET
	NET £000's	NET £000's	NET £000's	NET £000's
NATIONAL PARK GRANT & LEVIES				
Core Grant	(5,108.4)	(4,818.2)	(4,528.0)	(4,237.8)
TOTAL CENTRAL INCOME	(5,108.4)	(4,818.2)	(4,528.0)	(4,237.8)
EMPLOYMENT & CENTRAL COSTS				
Employee Costs - Conservation of the Natural Environment	297.2	361.6	371.7	378.8
Employee Costs - Conservation of Cultural Heritage	122.7	107.2	95.5	97.2
Employee Costs - Recreation Management	476.6	463.5	410.7	400.0
Employee Costs - Promoting Understanding	642.9	537.6	541.4	547.4
Employee Costs - Rangers	239.1	282.3	288.5	293.4
Employee Costs - Planning	546.2	503.8	490.3	495.7
Employee Costs - Forward Planning	115.9	138.7	136.7	138.6
Employee Costs - F&R	750.9	721.3	717.1	728.3
Pension Deficit - Lump Sum	146.3	153.2	160.5	168.0
Other Employee Costs - Corporate Management	18.8	21.5	21.8	22.2
TOTAL EMPLOYMENT COSTS	3,356.5	3,290.8	3,234.4	3,269.5
Media	0.5	0.5	0.5	0.5
Support Services	129.3	150.0	155.0	154.0
Secretariat	5.8	3.6	3.7	3.7
Legal Services	13.3	13.5	13.8	14.1
Office Accommodation	97.6	90.6	92.5	94.6
Health & Safety	1.7	12.0	12.0	2.0
Member Costs	113.9	101.4	103.6	103.9
IT Licences, Consumables and Support	187.0	209.4	228.4	218.1
Contracts	158.5	148.0	132.2	132.3
Training	25.0	25.0	25.0	25.0
TOTAL CENTRAL COSTS	732.4	754.0	766.7	748.2
BIDS:				
PROGRAMMES WHERE WE WILL STRIVE TO MAINTAIN AN EXCELLENT LEVEL OF SERVICE				
Sustainable Development	193.0	180.0	180.0	160.0
Rights of Way - General	172.2	206.0	165.4	145.4
Volunteers	80.8	61.8	61.8	61.8
Biodiversity	76.0	76.0	76.0	66.5
Farm Conservation	21.5	2.5	2.5	2.5
Web-based Services	17.4	16.0	16.0	16.0
TOTAL	560.8	542.3	501.7	452.2
PROGRAMMES WHERE WE WILL MAINTAIN AN ADEQUATE LEVEL OF SERVICE				
National Park Centres	78.6	103.5	98.5	99.0
Woodland Management	95.0	80.0	70.0	50.0
Dales Countryside Museum	67.4	62.7	62.9	59.0
Communications	34.8	42.1	52.9	43.7
Peat Project	50.0	50.0	50.0	40.0
Building Conservation	35.0	29.0	24.0	19.0
Planning Policy	40.0	25.0	20.0	15.0
Sustainable Tourism	15.0	23.3	16.3	16.3
Green Lanes	11.2	7.0	7.0	6.2
Development Management	(115.4)	(113.6)	(142.4)	(142.4)
TOTAL	311.5	309.1	259.1	205.8

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	NET £000's	NET £000's	NET £000's	NET £000's
PROGRAMMES WHERE PROGRESS WILL BE LIMITED OR WHERE WE WILL ONLY DO THE MINIMUM NECESSARY TO MEET A STATUTORY DUTY				
Toilets	186.0	115.8	115.9	118.5
Outreach	11.6	10.0	10.0	10.0
Renewable Energy (Hydro)	45.0	15.0	0.0	0.0
Recreational Activities	10.0	11.0	18.0	8.0
Open Access	10.0	10.0	10.0	10.0
Archaeology (Inc Historic Env Record)	28.0	23.0	18.0	8.0
National Park Management Plan	11.0	6.0	1.0	1.0
Countryside Skills & Training	15.0	(1.6)	0.0	0.0
YDMT	30.0	15.0	0.0	0.0
Definitive Map	7.3	7.3	0.0	0.0
Pennine Bridleway	(3.1)	0.0	0.0	0.0
Retail Trade	(88.7)	(85.7)	(86.7)	(86.7)
Car Parks	(472.6)	(438.3)	(443.3)	(447.9)
TOTAL	(210.6)	(312.7)	(357.1)	(379.1)
TOTAL PROGRAMME SPEND	661.8	538.7	403.7	278.9
TOTAL BUDGET SUMMARY				
Net Expenditure	4,750.7	4,583.5	4,404.8	4,296.6
National Park Grant & Levies	(5,108.4)	(4,818.2)	(4,528.0)	(4,237.8)
Budgeted Deficit/(Surplus)	(357.6)	(234.7)	(123.2)	58.8
Reorganisation Costs	0.0	0.0	0.0	0.0
Total Budgeted Deficit/(Surplus)	(357.6)	(234.7)	(123.2)	58.8
Revenue Reserves Movement	(1,093.9)	(1,328.6)	(1,451.8)	(1,393.0)
POTENTIAL CAPITAL SAVINGS				
	2011/12	2012/13	2013/14	2014/15
Sale of Sedbergh	-	(77.0)	-	-
Sales of Colvend Cottage	-	-	-	-
Capital Reserves Movement	0.0	(77.0)	(77.0)	(77.0)
Earmarked Reserves Excluding Contingency Fund	(1,093.9)	(1,405.6)	(1,528.8)	(1,470.0)
Opportunities Fund	(149.5)	(149.5)	(149.5)	(149.5)
Restructure Reserve	(200.0)	(200.0)	(200.0)	(200.0)
Capital Reserve	(80.0)	(80.0)	(80.0)	(80.0)
Balance of Earmarked Reserves	(664.3)	(976.1)	(1,099.2)	(1,040.4)
Contingency Fund 5% of National Park Grant	(274.0)	(274.0)	(274.0)	(274.0)
Total Reserves	(1,367.9)	(1,679.6)	(1,802.8)	(1,744.0)
70% Salary Ratio	60.13%	62.77%	66.19%	71.42%