

Medium Term Financial Strategy 2012-2016

	2012/13 BUDGET	2013/14 BUDGET	2014/15 BUDGET	2015/16 BUDGET
	NET £000's	NET £000's	NET £000's	NET £000's
NATIONAL PARK GRANT & LEVIES				
Core Grant	(4,818.2)	(4,528.0)	(4,237.8)	(4,237.8)
TOTAL CENTRAL INCOME	(4,818.2)	(4,528.0)	(4,237.8)	(4,237.8)
EMPLOYMENT & CENTRAL COSTS				
Employee Costs - Conservation of the Natural Environment	361.6	362.3	391.6	398.1
Employee Costs - Conservation of Cultural Heritage	107.2	95.4	97.2	99.3
Employee Costs - Recreation Management	463.5	406.3	392.2	400.4
Employee Costs - Promoting Understanding	537.6	542.5	538.2	545.3
Employee Costs - Rangers	282.3	285.8	291.3	296.1
Employee Costs - Planning	503.8	484.5	490.4	500.1
Employee Costs - Forward Planning	138.7	124.7	126.5	128.5
Employee Costs - F&R	721.3	724.9	698.1	710.0
Pension Deficit - Lump Sum	153.2	160.5	168.0	176.0
Other Employee Costs - Corporate Management	21.5	16.9	17.1	17.4
TOTAL EMPLOYMENT COSTS	3,290.8	3,203.7	3,210.6	3,271.2
Media	0.5	0.5	0.5	0.5
Support Services	150.0	123.7	101.7	112.4
Secretariat	3.6	2.5	2.6	2.6
Legal Services	13.5	12.1	12.1	12.2
Office Accommodation	90.6	86.1	90.7	93.9
Health & Safety	12.0	8.9	2.9	2.9
Member Costs	101.4	102.9	103.2	105.3
IT Licences, Consumables and Support	209.4	223.8	209.2	209.7
Contracts	148.0	132.3	132.4	132.6
Training	25.0	23.0	23.0	23.0
TOTAL CENTRAL COSTS	754.0	715.9	678.3	695.1

BIDS:

PROGRAMMES WHERE WE WILL STRIVE TO MAINTAIN AN EXCELLENT LEVEL OF SERVICE				
Sustainable Development	180.0	180.0	180.0	160.0
Rights of Way - General	206.0	206.0	157.0	137.0
Volunteers	61.8	53.5	53.5	53.5
Biodiversity	76.0	76.0	66.5	66.5
Farm Conservation	2.5	1.2	1.2	1.2
Web-based Services	16.0	16.0	16.0	16.0
TOTAL	542.3	532.7	474.2	434.2
PROGRAMMES WHERE WE WILL MAINTAIN AN ADEQUATE LEVEL OF SERVICE				
National Park Centres	105.5	106.6	107.1	107.1
Woodland Management	80.0	70.0	50.0	50.0
Dales Countryside Museum	62.7	59.2	55.3	55.3
Communications	42.1	32.3	23.1	23.1
Yorkshire Peat Partnership	50.0	50.0	50.0	0.0
Building Conservation	29.0	24.0	19.0	19.0
Planning Policy	25.0	11.5	12.0	39.0
Sustainable Tourism	23.3	35.0	16.3	16.3
Green Lanes	7.0	7.0	6.2	6.2
Development Management	(113.6)	(147.9)	(195.3)	(130.3)
TOTAL	311.1	247.7	143.6	185.6

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PROGRAMMES WHERE PROGRESS WILL BE LIMITED OR WHERE WE WILL ONLY DO THE MINIMUM NECESSARY TO MEET A STAUTORY				
Toilets	115.8	109.7	112.7	114.8
Outreach	10.0	10.0	10.0	10.0
Renewable Energy (Hydro)	15.0	0.0	0.0	0.0
Recreational Activities	11.0	14.0	8.0	8.0
Open Access	10.0	8.0	8.0	8.0
Archaeology (Inc. Historic Env Record)	23.0	18.0	8.0	8.0
National Park Management Plan	6.0	1.0	1.0	1.0
Countryside Skills & Training	(1.6)	14.0	14.0	0.0
YDMT	15.0	0.0	0.0	0.0
Definitive Map	7.3	0.0	0.0	0.0
Pennine Bridleway	0.0	0.0	0.0	0.0
Retail Trade	(85.7)	(68.9)	(68.9)	(68.9)
Car Parks	(438.3)	(375.7)	(374.1)	(371.6)
TOTAL	(312.6)	(269.9)	(281.3)	(290.8)
TOTAL PROGRAMME SPEND	540.7	510.4	336.5	329.0
TOTAL BUDGET SUMMARY				
Net Expenditure	4,585.5	4,430.0	4,225.4	4,295.4
National Park Grant & Levies	(4,818.2)	(4,528.0)	(4,237.8)	(4,237.8)
Budgeted Deficit/(Surplus)	(232.7)	(98.0)	(12.4)	57.6
Opportunities Fund	200.0	200.0	200.0	200.0
Reserves Movement	(1,564.1)	(1,462.1)	(1,274.5)	(1,016.9)
Restructure Reserve	(200.0)	(200.0)	(200.0)	(200.0)
Refurbishment Reserve	(180.0)	(180.0)	(180.0)	(180.0)
Balance of Useable Reserves	(1,184.1)	(1,082.1)	(894.5)	(636.9)
Contingency Fund 5% of National Park Grant	(274.0)	(274.0)	(274.0)	(274.0)
Total Reserves	(1,838.1)	(1,736.1)	(1,548.5)	(1,290.9)
70% Salary Ratio		65.83%	70.32%	71.55%