

Medium Term Financial Strategy 2015-2019

	2015/16 BUDGET NET £000's	2016/17 BUDGET NET £000's	2017/18 BUDGET NET £000's	2018/19 BUDGET NET £000's
PROGRAMME BIDS:				
PRIORITY PROGRAMMES				
Staff Cost	499.2	516.8	523.9	531.2
Programme Cost	38.7	41.1	41.4	41.7
Income	(191.5)	(186.0)	(193.0)	(193.0)
Development Management Total	346.3	371.8	372.3	379.9
Staff Cost	367.4	372.6	374.2	378.7
Programme Cost	169.9	202.0	202.0	181.0
Income	(40.2)	(76.5)	(71.5)	(50.5)
Land Management & Biodiversity Total	497.2	498.1	504.8	509.3
Staff Cost	315.9	299.0	272.7	276.8
Staff Income	(63.9)	(32.8)	(12.5)	(12.5)
Programme Cost	566.1	654.2	643.3	643.4
Programme Income	(368.6)	(459.0)	(459.0)	(459.0)
Rights of Way Total	449.5	461.5	444.5	448.7
Staff Cost	141.9	145.8	147.5	149.3
Programme Cost	97.4	146.2	143.9	143.9
Income	(11.4)	(52.9)	(52.9)	(52.9)
Volunteering and Apprentices Total	228.0	239.2	238.6	240.3
Total Priority Gross Cost	2,196.5	2,377.7	2,349.0	2,346.1
Total Priority Income	(675.5)	(807.2)	(788.9)	(767.9)
Total Priority Net Cost	1,521.0	1,570.5	1,560.1	1,578.2
ADEQUATE PROGRAMMES				
Staff Cost	75.5	79.0	79.9	80.8
Programme Cost	98.1	141.7	99.5	100.1
Income	(62.0)	(107.7)	(76.9)	(78.8)
Dales Countryside Museum Total	111.6	112.9	102.5	102.2
Staff Cost	105.0	108.6	109.6	110.6
Programme Cost	42.4	42.6	42.8	43.0
Income	(16.0)	(16.5)	(16.5)	(16.5)
Historic Environment Total	131.5	134.7	135.9	137.1
Staff Cost	235.4	243.7	249.6	254.2
Programme Cost	251.9	266.0	258.3	259.6
Income	(211.1)	(236.0)	(227.1)	(227.1)
National Park Centres Total	276.2	273.6	280.8	286.7
Staff Cost	75.6	77.4	78.1	78.9
Programme Cost	40.0	16.0	16.0	11.0
Income	0.0	0.0	0.0	0.0
Development Planning Total	115.6	93.4	94.1	89.9
Staff Cost	32.7	33.8	34.1	34.4
Programme Cost	152.0	152.0	152.0	152.0
Income	(12.0)	(12.0)	(12.0)	(12.0)
Sustainable Development Total	172.7	173.8	174.1	174.4
Staff Cost	74.7	81.0	81.8	82.5
Programme Cost	27.0	59.8	71.0	71.0
Income	(20.0)	(32.8)	(44.0)	(44.0)
Tourism Total	81.7	108.0	108.8	109.5
Total Adequate Gross Cost	1,210.4	1,301.4	1,272.6	1,278.1
Total Adequate Income	(321.1)	(404.9)	(376.5)	(378.4)
Total Adequate Net Cost	889.3	896.5	896.1	899.8

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LIMITED PROGRAMMES				
Staff Cost	55.7	55.8	56.3	56.8
Programme Cost	17.0	54.2	54.2	54.2
Income	(3.0)	(37.2)	(37.2)	(37.2)
Access For All Total	69.7	72.8	73.3	73.8
Staff Cost	65.5	67.4	68.0	68.7
Programme Cost	256.2	269.2	272.4	277.6
Income	(534.5)	(542.0)	(542.0)	(542.0)
Car Parks & Toilets Total	(212.8)	(205.4)	(201.6)	(195.7)
Staff Cost	0.0	0.0	0.0	0.0
Programme Cost	74.5	144.5	100.5	24.5
Income	(25.0)	(45.0)	(45.0)	0.0
Landscape Features Total	49.5	99.5	55.5	24.5
Staff Cost	59.4	62.5	64.0	65.2
Programme Cost	14.2	14.2	14.2	14.2
Income	(1.0)	0.0	0.0	0.0
Visitor Management Total	72.6	76.7	78.2	79.4
Total Limited Gross Cost	542.5	667.8	629.6	561.2
Total Limited Income	(563.5)	(624.2)	(624.2)	(579.2)
Total Limited Net Cost	(21.0)	43.6	5.4	(18.0)
CORPORATE EMPLOYMENT & CENTRAL COSTS				
Conservation of the Natural Environment	102.8	105.5	106.5	107.4
Promoting Understanding and Enjoyment	83.6	91.0	94.1	96.2
Communications and Interpretation	143.3	145.3	147.2	149.3
Communications & Corporate - Ranger Services	52.5	55.7	57.9	58.4
Development Planning	25.6	26.6	26.9	27.1
Finance & Resources	732.6	747.1	759.2	770.6
2% Vacancy Factor	(58.8)	(60.5)	(61.5)	(62.3)
Pension Deficit - Lump Sum	119.0	130.5	138.5	144.2
Other Employee Costs - Corporate Management	13.2	13.4	13.6	13.8
Total Corporate Employment Costs	1,213.8	1,254.6	1,282.3	1,304.8
Support Services	160.8	169.8	180.2	177.7
Support Services Income	(20.4)	(21.0)	(21.0)	(21.0)
CEO Support	3.7	3.5	3.8	3.7
CEO Support Income	(0.1)	(0.2)	(0.2)	(0.2)
Legal Services	14.2	14.3	14.4	14.4
Legal Services Income	(5.0)	(7.5)	(7.5)	(7.5)
Office Accommodation	102.1	104.4	106.8	109.3
Office Accommodation Income	(29.1)	(29.1)	(29.1)	(28.1)
Health & Safety	4.7	5.0	5.1	5.1
Member Costs	97.4	97.3	99.1	99.1
IT Licences, Consumables and Support	157.2	149.2	154.1	158.9
Communications & Web Services	39.6	39.6	39.6	54.6
Communications Income	(0.7)	(0.7)	(0.7)	(0.7)
Contracts	25.5	25.5	25.5	25.5
Contracts Income	(6.5)	(6.5)	(6.5)	(6.5)
Training	23.0	23.0	23.0	23.0
Total Central Costs	566.4	566.8	586.6	607.3
BUDGET SUMMARY				
DEFRA National Park Grant Income as at December 2015	(4,070.4)	(4,070.4)	(4,070.4)	(4,070.4)
Other Income	(1,621.9)	(1,901.3)	(1,854.5)	(1,789.4)
Total Income	(5,692.3)	(5,971.7)	(5,924.9)	(5,859.8)
Gross Expenditure	5,791.3	6,233.2	6,185.1	6,161.4
In-Year Deficit	99.0	261.6	260.2	301.6
FUNDED BY:				
Legacy Reserve - Matched Funding Landscape Features				
Swaledale Barns Project	(25.0)	(75.0)	(31.0)	0.0
Accumulated Funds Brought Forward	(74.0)	(186.6)	(64.5)	0.0
Contribution Needed From Reserves	0.0	0.0	(164.6)	(301.6)