

Medium Term Financial Strategy 2018-2023

	2018/19 BUDGET NET £000's	2019/20 BUDGET NET £000's	2020/21 BUDGET NET £000's	2021/22 BUDGET NET £000's	2022/23 BUDGET NET £000's
PROGRAMME BIDS:					
PRIORITY PROGRAMMES					
Staff Cost	668.1	603.3	602.6	617.6	630.9
Programme Cost	98.7	56.8	52.0	52.2	52.4
Income	(269.0)	(269.0)	(269.0)	(269.0)	(269.0)
Development Management Total	497.7	391.2	385.6	400.8	414.3
Staff Cost	542.3	548.6	493.0	504.8	517.0
Staff income	(83.6)	(68.6)	0.0	0.0	0.0
Programme Cost	181.7	147.9	131.5	131.5	131.5
Income	(55.7)	(21.9)	(3.0)	(3.0)	(3.0)
Land Management & Biodiversity Total	584.7	606.0	621.6	633.4	645.5
Staff Cost	376.7	372.0	381.4	342.5	351.9
Staff Income	(74.4)	(64.2)	(65.4)	(20.0)	(20.0)
Programme Cost	607.9	597.1	597.7	598.0	568.3
Income	(338.5)	(338.5)	(338.5)	(338.5)	(338.5)
Rights of Way Total	571.7	566.3	575.2	582.0	561.7
Staff Cost	131.5	135.7	72.1	71.3	72.7
Staff Income	(24.5)	(25.8)	(2.1)	0.0	0.0
Programme Cost	65.0	42.7	56.5	36.0	46.0
Income	(10.9)	(9.6)	(22.3)	0.0	0.0
Access For All Total	161.1	143.0	104.2	107.3	118.7
Total Priority Gross Cost	2,671.8	2,504.2	2,386.9	2,354.0	2,370.7
Total Priority Income	(856.6)	(797.7)	(700.3)	(630.5)	(630.5)
Total Priority Net Cost	1,815.2	1,706.5	1,686.6	1,723.5	1,740.2
ADEQUATE PROGRAMMES					
Staff Cost	85.3	87.3	89.0	90.7	92.5
Programme Cost	112.4	115.7	106.3	146.7	110.9
Income	(70.9)	(70.9)	(70.9)	(70.9)	(70.9)
Dales Countryside Museum Total	126.8	132.1	124.4	166.5	132.5
Staff Cost	133.8	128.7	133.1	137.3	141.6
Programme Cost	54.6	54.7	54.8	54.9	54.9
Income	(26.5)	(26.5)	(16.5)	(16.5)	(16.5)
Historic Environment Total	161.9	156.9	171.3	175.6	180.1
Staff Cost	85.4	88.0	90.9	94.1	97.3
Programme Cost	19.0	19.0	19.0	46.0	14.0
Income	(30.0)	(15.0)	0.0	0.0	0.0
Development Planning Total	74.4	92.0	109.9	140.1	111.3
Staff Cost	0.0	0.0	0.0	0.0	0.0
Programme Cost	25.2	45.2	118.2	118.2	99.2
Income	(20.0)	0.0	0.0	0.0	0.0
Landscape Features Total	5.2	45.2	118.2	118.2	99.2
Staff Cost	219.7	214.9	234.9	223.7	241.5
Staff Income	0.0	0.0	0.0	0.0	0.0
Programme Cost	145.0	139.1	92.6	92.6	92.6
Income	(46.4)	(44.9)	(3.4)	(3.4)	(3.4)
Volunteering and Apprentices Total	318.3	309.1	324.1	312.9	330.7
Staff Cost	118.8	89.9	92.9	96.1	99.3
Programme Cost	75.5	40.0	50.0	30.0	30.0
Income	(50.1)	0.0	0.0	0.0	0.0
Tourism Total	144.2	129.9	142.9	126.1	129.3
Total Adequate Gross Cost	1,074.6	1,022.4	1,081.5	1,130.1	1,073.8
Total Adequate Income	(243.8)	(157.3)	(90.8)	(90.8)	(90.8)
Total Adequate Net Cost	830.8	865.1	990.8	1,039.4	983.0
LIMITED PROGRAMMES					
Staff Cost	250.5	263.2	275.7	282.0	288.4
Programme Cost	297.8	303.6	307.9	310.0	311.6
Income	(261.5)	(261.5)	(261.5)	(261.5)	(261.5)
National Park Centres Total	286.8	305.3	322.1	330.5	338.5
Staff Cost	77.2	80.2	83.0	86.0	89.0
Programme Cost	283.8	268.2	273.4	287.1	292.3
Income	(568.8)	(568.8)	(568.8)	(568.8)	(568.8)
Car Parks & Toilets Total	(207.7)	(220.4)	(212.4)	(195.7)	(187.5)
Staff Cost	36.5	37.2	37.9	38.7	39.4

	2018/19	2019/20	2020/21	2021/22	2022/23
Programme Cost	175.0	175.0	175.0	175.0	175.0
Income	0.0	0.0	0.0	0.0	0.0
Sustainable Development Total	211.5	212.2	212.9	213.7	214.4
Staff Cost	105.7	110.2	113.7	117.1	120.8
Programme Cost	17.0	17.0	17.0	17.0	17.0
Income	0.0	0.0	0.0	0.0	0.0
Visitor Management Total	122.7	127.2	130.7	134.1	137.8
Total Limited Gross Cost	1,243.5	1,254.6	1,283.6	1,312.8	1,333.5
Total Limited Income	(830.3)	(830.3)	(830.3)	(830.3)	(830.3)
Total Limited Net Cost	413.2	424.4	453.3	482.6	503.2
PROGRAMME SUMMARY					
TOTAL GROSS PROGRAMME COSTS	4,989.9	4,781.2	4,752.0	4,796.9	4,777.9
TOTAL PROGRAMME INCOME	(1,930.7)	(1,785.2)	(1,621.3)	(1,551.5)	(1,551.5)
TOTAL PROGRAMME SPEND	3,059.2	2,996.0	3,130.7	3,245.4	3,226.4
CORPORATE EMPLOYMENT & CENTRAL COSTS					
Conservation of the Natural Environment	107.4	111.7	116.3	119.6	123.1
Promoting Understanding and Enjoyment	101.8	107.1	112.5	118.1	121.8
Communications and Interpretation	162.2	166.3	170.5	174.8	179.3
Communications & Corporate - Ranger Services	67.3	68.5	69.7	71.0	72.3
Development Planning	28.3	28.9	29.5	30.0	30.6
Finance & Resources	842.7	871.3	899.0	926.2	950.6
1% Vacancy Factor	(36.5)	(36.8)	(36.3)	(37.3)	(38.3)
Pension Deficit - Lump Sum	0.0	0.0	0.0	0.0	0.0
Other Employee Costs - Corporate Management	9.5	14.7	9.8	9.9	10.0
Total Corporate Employment Costs	1,282.7	1,331.8	1,371.0	1,412.4	1,449.5
Support Services	210.1	220.9	192.3	199.3	206.1
Support Services Income	(25.0)	(25.0)	(45.0)	(45.0)	(45.0)
CEO Support	3.6	3.9	3.7	4.0	3.9
CEO Support Income	0.0	0.0	0.0	0.0	0.0
Legal Services	16.1	14.5	14.6	14.7	14.9
Legal Services Income	(20.0)	(20.0)	(20.0)	(20.0)	(20.0)
Office Accommodation	102.7	105.4	108.2	111.1	114.1
Office Accommodation Income	(9.7)	(9.7)	(9.7)	(9.7)	(9.7)
Health & Safety	5.1	5.2	5.2	5.3	5.3
Member Costs	115.3	118.1	119.0	121.9	123.9
IT Licences, Consumables and Support	111.6	144.1	117.4	118.4	119.3
Communications & Web Services	71.4	56.4	57.2	58.2	59.1
Communications Income	(0.9)	(0.9)	(0.9)	(0.9)	(0.9)
Contracts	36.1	16.1	14.5	38.7	17.7
Contracts Income	(5.8)	(5.8)	(5.8)	(5.8)	(5.8)
Training	30.1	30.1	30.1	30.1	30.1
Total Central Costs	640.8	653.2	581.1	620.4	613.0
BUDGET SUMMARY					
DEFRA National Park Grant Income	(5,141.4)	(5,229.8)	(5,319.8)	(5,411.3)	(5,504.3)
Other Income	(1,992.0)	(1,846.5)	(1,702.7)	(1,632.9)	(1,632.9)
Total Income	(7,133.4)	(7,076.3)	(7,022.5)	(7,044.2)	(7,137.2)
Gross Expenditure	6,974.7	6,827.5	6,785.4	6,911.0	6,921.7
In-Year Deficit/(Surplus)	(158.7)	(248.8)	(237.1)	(133.1)	(215.4)
Opportunities Fund	60.0	60.0	60.0	60.0	60.0
In-Year Deficit/(Surplus) after Opportunities Fund	(98.7)	(188.8)	(177.1)	(73.1)	(155.4)
FUNDED BY:					
Legacy Reserve - Matched Funding Landscape Features Swaledale Barns Project	0.0	0.0	0.0	0.0	0.0
Capex Funded from Reserves	(64.5)	(36.6)	(101.6)	0.0	0.0
(Surplus)/Deficit in year	(163.1)	(225.4)	(278.6)	(73.1)	(155.4)
Opportunities Fund Reserve	0.0	0.0	0.0	0.0	0.0